

**Exam Number :** CTAL-TM-UK

**Exam Name:** ISTQB Certified Tester  
Advanced Level - Test Manager

**Version :** Demo

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QUESTION NO: 1

The introduction of reviews and inspections has often failed as a process improvement action.

Identify the THREE most important measures that should be taken to reduce the risk that this test process improvement will fail. 2 Credits (for 2 out of 3 correct 1 credit)

- A. Process ownership and experienced moderators who drive the inspection process.
- B. Management support
- C. Training of those involved
- D. The availability of stands and processes
- E. Usage of a more traditional software development lifecycle
- F. Alignment with software process improvement
- G. Using a reference model, e.g. TMMi

Answer: A,B,C

QUESTION NO: 2

IEEE 1028 also defines “management review” as a type of review. What is the main purpose of a management review? 1 credit

- A. Align technical concepts during the design phase
- B. Establish a common understanding of requirements
- C. Provide independent evaluation of compliance to processes, regulations, standards etc.
- D. To monitor progress, assess the status of a project, and make decisions about future actions

Answer: D

QUESTION NO: 3

Which of the following is an example of testing as part of the requirements specification phase? 1 credit

- A. A requirements review meeting
- B. A business analyst eliciting requirements
- C. Performing acceptance tests against requirements
- D. A test report showing requirements coverage

Answer: A

QUESTION NO: 4

Select THREE issues from the options provided that should at least be raised.  
1 credit

- A. Has there been sufficient comparison of tools?
- B. What are the problems we are trying to address?
- C. Do we have a set of tool requirements to validate the tool against?
- D. How will the implementation be organized?
- E. Which project will be selected to perform the tool pilot?
- F. Is customized training available?
- G. How will the change process be managed?

Answer: A,B,C

QUESTION NO: 5

Which of the following would you least expect to form part of the analysis of initial tool costs? 1 credit

- A. Integration with other tools
- B. Learning time required to use the new tool
- C. Tool portability
- D. Evaluation of suitable tools

Answer: C

QUESTION NO: 6

A test log is one of the documents that need to be produced in this domain in order to provide evidence of testing. However, the level of detail of test logs can vary. Which of the following is NOT an influencing factor for the level of detail of the test logs being produced? 1 credit

- A. Level of test execution automation
- B. Test level
- C. Regulatory requirements
- D. Experience level of testers

Answer: D

QUESTION NO: 7

Considerable attention will be given in this project to defining exit criteria and on reporting back on their status. Which combination of TWO exit criteria from the list would be best to use? 1 credit

- I. Total number of defects found
  - II. Percentage of test cases executed
  - III. Total test effort planned versus total actual test effort spent
  - IV. Defect trend (number of defects found per test run over time)
- A. (i) and (ii)
  - B. (i) and (iv)
  - C. (ii) and (iii)
  - D. (ii) and (iv)

Answer: D

QUESTION NO: 8

Identify the THREE types of formal peer reviews that can be recognized. 1 credit

- A. Inspection
- B. Management review
- C. Walkthrough
- D. Audit
- E. Technical review
- F. Informal review
- G. Assessment

Answer: A,C,E

QUESTION NO: 9

As part of the improvement program, the organization is also looking at tool support. Which type of tool could be used to ensure higher quality of the code to be reviewed? 1 credit

- A. Review tool
- B. Test execution tool
- C. Static analysis tool
- D. Test design tool

Answer: C

QUESTION NO: 10

What is the main reason why reviews are especially beneficial in the above-mentioned scenario? 2 credits

- A. They ensure a common understanding of the product.
- B. They find defects early.
- C. They enhance project communication.
- D. They can be performed without exercising the code.

Answer: D